

Employee benefits report 2016

Benchmark for the life science industry

Europe



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What are the benefits?

Why should you offer your employees benefits in addition to their monetary compensation? While some employee benefits might simply be described as 'perks', most employee benefits are aimed at attracting new talent or have been designed to create and maintain a happy, healthy and more productive workforce.

The benefits package that you offer your employees can play an important role in employee engagement and assist in retaining your people. Studies have shown that offering employees the benefits that they value can reduce absence, improve productivity and increase overall engagement. According to a study by Capita, 66% of staff say that they would be more likely to stay with an employer that offered good benefits.

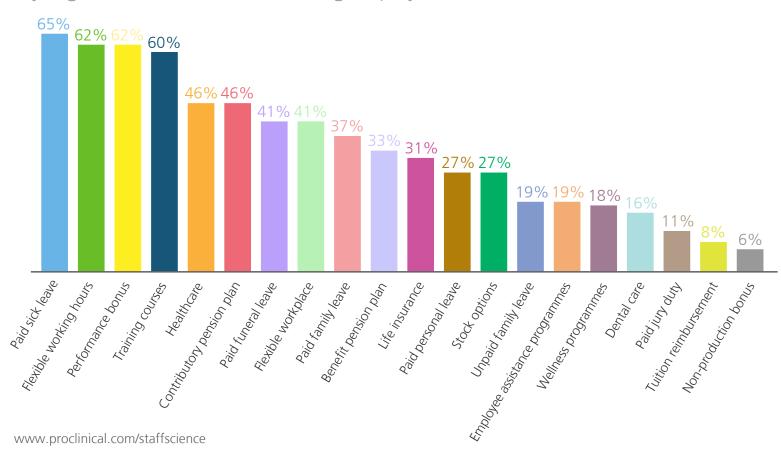
For this report, ProClinical surveyed over 700 life science professionals across 30 European countries to benchmark which benefits are most commonly offered within the life science industry and reveal which are the most highly valued by employees. We also investigated the relationship between levels of loyalty and engagement in those who are offered selected popular employee benefits and those who are not, and whether companies could entice people away from their current employers by offering benefits that are in demand. Further information about our findings on employee engagement can be found in our <u>Employee Engagement Report</u>.

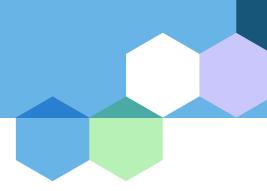
We hope that you are able to use these data to assist you in becoming an employer of choice within the industry.

Most offered by employers

The most commonly offered benefit within the life science industry is paid sick leave, with almost two-thirds of employees saying that their organisation provides this benefit. More surprising though is that 62% say that their organisation offers flexible working hours – the same number of respondents as offered performance bonuses. Wellness programmes, which are increasing in popularity, are currently offered by only 18% of employers.

My organisation offers the following employee benefits

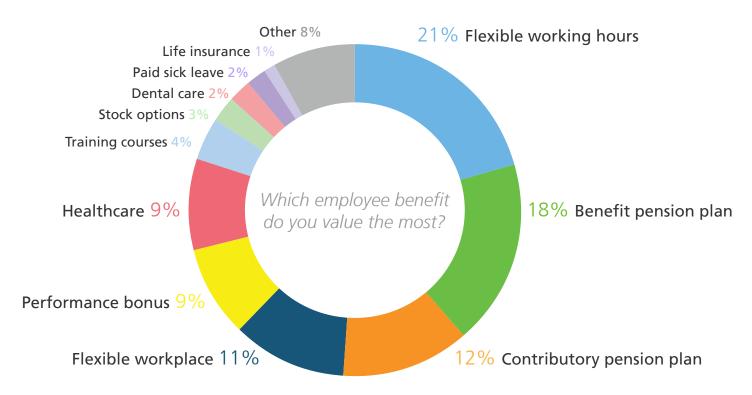


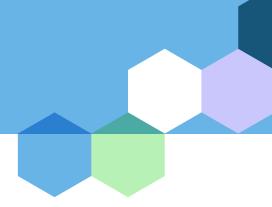


Most valued by employees

Combined, flexible working and pensions dominate as the benefits that employees value the most – contributing to 62% of the chart. Flexible hours (21%) was rated higher than a flexible workplace (11%), while 18% said their benefit pension plan was most valued and 12% said that it was their contributory pension plan.

Which employee benefit do you value the most?





Most wanted by employees

Employees in the life science industry see dental care (28%) and wellness programmes (23%) as highly attractive benefits, but these have a relatively low uptake by employers. While 62% of companies are offering flexible hours, 15% of employees who don't have this benefit would like to. Similarly, training and performance bonuses are widely offered but are still in demand by those who do not receive them.

Don't have but would like **Currently offered by** Dental care 28% 16% Wellness programmes 23% 18% Life insurance 19% 31% Flexible workplace 18% 41% Healthcare 17% 46% Stock options 16% 27% **Flexible hours** 15% 62% Training courses 15% 60% Tuition reimbursement 13% 8% Performance bonus 12% 62% Benefit pension plan 11% 33% Contributory pension 8% 46% Paid personal leave 7% 27% Paid sick leave 4% 65%

What employee benefits does your employer not offer that you would like them to?

Most attractive to candidates

Although dental care and wellness programmes are attractive 'perks' for employees, they are much less likely to entice candidates to move jobs than other benefits such as flexible hours, a flexible workplace or performance bonuses. Professional development is notably attractive, with training courses ranking highly as both a benefit that is in demand and something that people would move jobs to receive.

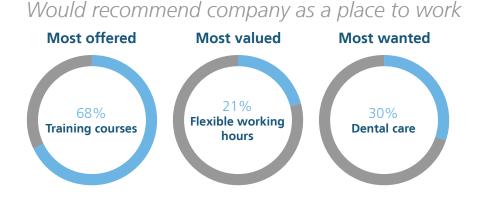
If benefits that are not offered by your current employer were offered to you by another organisation, would this persuade you to move there?

Don't h	ave but would like	Don't have and would entice to move jobs
Flexible hours	15%	70%
Flexible workplace	18%	65%
Performance bonus	12%	66%
Training courses	15%	61%
Benefit pension plan	11%	60%
Healthcare	17%	51%
Paid personal leave	7%	59%
Stock options	16%	49%
Dental care	28%	35%
Wellness programmes	23%	34%
Tuition reimbursement	13%	42%
Life insurance	19%	43%
Contributory pension	8%	41%
Paid sick leave	4%	43%

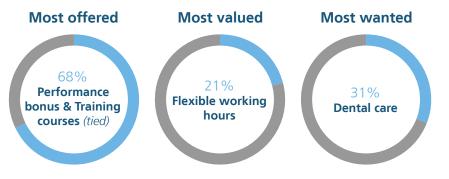
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Top benefits by engagement level

In the groups that would recommend their company as a place to work and are committed to staying with their employers, training courses were the most commonly offered employee benefit, suggesting a correlation between training and satisfaction. Offering flexible working hours, while highly valued by employees, does not guarantee loyalty; this was the most commonly offered benefit among those who do not see their future with their current employer.



Sees themselves at the same company in 12 months



Would not recommend company as a place to work



Doesn't see themselves at the same company in 12 months



Top benefits by company type

Pharma, biotech and medical device organisations are the most focused on incentivising performance with bonuses, somewhat it seems to the envy of CRO employees who see this as their most wanted benefit. Flexible working is consistently the most valued benefit across the whole life science industry.



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Top benefits by location

Flexible hours are most widespread in Germany, with eight out of ten life science companies offering this benefit to staff. Swiss employers are most likely to offer performance bonuses – something that a quarter of German employees wish they had. With the exception of Germany, employees elsewhere said that they want health-related benefits the most, including dental care and wellness programmes.



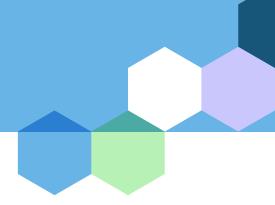
Top benefits by job type

Staff in research and development roles within the industry were less likely to be offered performance bonuses than those working in other types of role. Staff in commercial roles, including sales, marketing and business development, were more likely to favour wellness programmes over dental care, which appeals the most among staff in all other types of role.

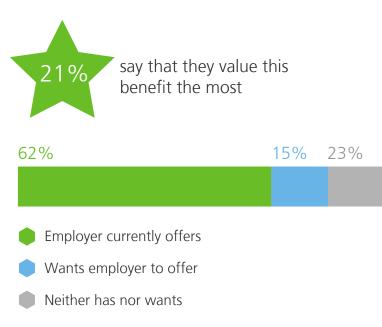


Trends on flexible hours

Employees across the industry see flexible hours as their most valued benefit, and 77% of staff say their employer either offers flexible hours, or that they would like them to. Offering this benefit to staff seems to increase their advocacy, with 3% more than average saying that they would recommend their employer. Coupled with how highly this benefit is valued, this suggests that offering flexible hours could be effective in attracting talent. However, staff with this benefit said that they would remain at their current company for the next year only marginally more than the average.



All employees



Employees offered this benefit



70%

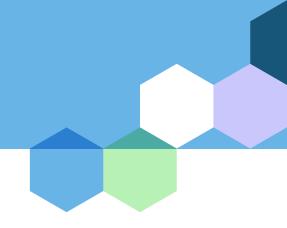
See themselves working in the same company a year from now *(Industry average 59%)*

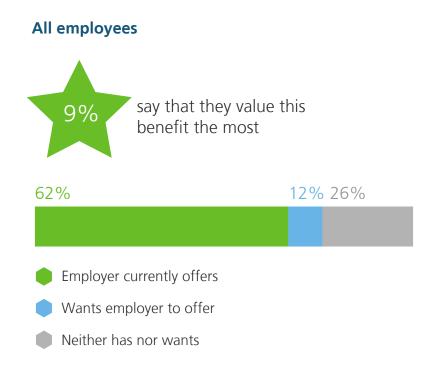
Would recommend their company as a place to work (Industry average 67%)

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Trends on performance bonuses

While some HR leaders have questioned the motivational power of performance-related pay, the results of our survey found that employees who are offered performance bonuses have a 4% higher than average commitment to remain with their employer, and 6% more would recommend their company as a place to work.





Employees offered this benefit



See themselves working in the same company a year from now (Industry average 59%)

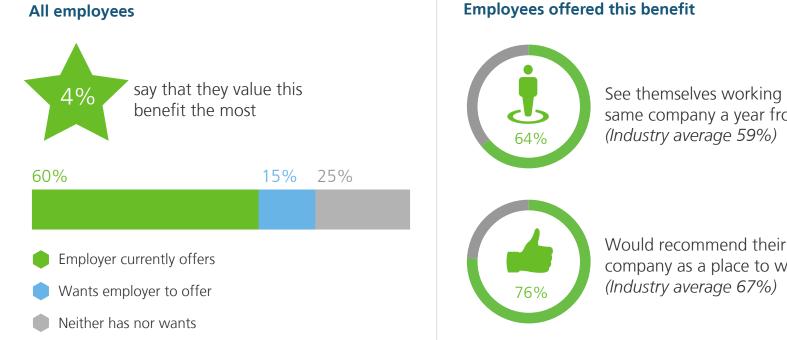
73%

Would recommend their company as a place to work *(Industry average 67%)*

Trends on training courses

The survey data suggest that offering training courses to employees increases the likelihood that they will stay with their employer for longer and recommend the company as a place to work. 64% of those who receive training are committed to their employers compared with a 59% average across the industry. More than three-guarters (76%) of workers with this benefit say that they would recommend their employer – 9% more than the industry average.





Employees offered this benefit



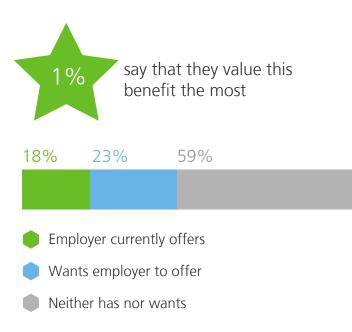
See themselves working in the same company a year from now (Industry average 59%)

company as a place to work (Industry average 67%)

Trends on wellness programmes

Wellness programmes have recently been increasing in popularity among employers as research has attributed the effects of good health on increased productivity and reduced absence. Currently in the life science industry, only 18% of European employers are offering this benefit although almost one in four (23%) of staff say that they would like to see it introduced. Although only 1% say that it is their most valued benefit, employees of companies who are offering wellness programmes have a 6% higher than average level of commitment, with 65% saying that they will remain with their employer for at least the next 12 months compared with an average of 59% across the industry. There is also a 5% increase on whether they would recommend their employers.

All employees



Employees offered this benefit



See themselves working in the same company a year from now *(Industry average 59%)*

Would recommend their

company as a place to work (Industry average 67%)

72%

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Overview: Pharmaceuticals

Most offered benefits

69% Performance bonus

69% Paid sick leave

66% Flexible working hours

64% Training courses

55% Contributory pension

47% Healthcare

Most valued benefits

21% Flexible working hours

16% Benefit pension plan

12% Contributory pension

12% Flexible workplace

8% Performance bonus

7% Healthcare

Commitment & employer advocacy



See themselves working in the same company a year from now (Industry average 59%)

67%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

- 27% Dental care
- 22% Wellness programmes
- 18% Flexible workplace
- 18% Stock options
- 16% Training courses
- 16% Life insurance

Overview: Biotechs

Most offered benefits

58% Performance bonus

56% Flexible working hours

56% Paid sick leave

46% Stock options

42% Healthcare

38% Benefit pension / Training courses (tied)

Most valued benefits

24% Flexible working hours

22% Benefit pension plan

12% Contributory pension

10% Healthcare

10% Performance bonus

7% Stock options

Commitment & employer advocacy



See themselves working in the same company a year from now (Industry average 59%)

76%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

- 23% Flexible workplace
- 23% Financial planning
- 22% Dental care
- 21% Flexible working hours
- 18% Training courses
- 18% Tuition reimbursement

Overview: Medical devices

Most offered benefits

66% Performance bonus

56% Flexible working hours

56% Paid sick leave

55% Training courses

45% Contributory pension

43% Paid funeral leave

Most valued benefits

19% Flexible working hours

18% Benefit pension plan

13% Contributory pension

11% Performance bonus

10% Healthcare

10% Flexible workplace

Commitment & employer advocacy



See themselves working in the same company a year from now *(Industry average 59%)*

73%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

21% Wellness programmes

20% Flexible workplace

19% Healthcare

19% Stock options

16% Life insurance

15% Dental care

Overview: CROs

Most offered benefits

73% Paid sick leave

67% Healthcare

61% Flexible working hours

60% Training courses

56% Performance bonus

47% Life insurance

Most valued benefits

18% Flexible workplace

15% Benefit pension plan

15% Flexible working hours

13% Healthcare

13% Performance bonus

10% Contributory pension

Commitment & employer advocacy



See themselves working in the same company a year from now (Industry average 59%)

55%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

- 25% Dental care
- 25% Performance bonus
- 22% Flexible workplace
- 20% Wellness programmes
- 19% Training courses
- 18% Stock options

Overview: United Kingdom

Most offered benefits

76% Paid sick leave

70% Contributory pension

65% Healthcare

62% Flexible working hours

59% Performance bonus

53% Training courses

Most valued benefits

25% Contributory pension

19% Flexible working hours

18% Benefit pension plan

11% Flexible workplace

7% Performance bonus

6% Training courses

Commitment & employer advocacy



See themselves working in the same company a year from now (Industry average 59%)

64%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

- 33% Dental care
- 24% Flexible working hours
- 23% Flexible workplace
- 17% Life insurance
- 16% Training courses
- 16% Tuition reimbursement

Overview: Switzerland

Most offered benefits

73% Performance bonus

70% Paid sick leave

65% Training courses

62% Flexible working hours

57% Contributory pension

48% Benefit pension plan / Paid funeral leave

Most valued benefits

26% Benefit pension plan

21% Flexible working hours

- 15% Contributory pension
- 9% Performance bonus
- 8% Flexible workplace
- 5% Dental care

Commitment & employer advocacy



See themselves working in the same company a year from now *(Industry average 59%)*

72%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

34% Dental care

28% Healthcare

- 27% Wellness programmes
- 21% Flexible workplace

20% Life insurance

15% Tuition reimbursement

Overview: Germany

Most offered benefits

79% Flexible working hours

66% Training courses

54% Paid sick leave

54% Performance bonus

51% Paid funeral leave

48% Flexible workplace

Most valued benefits

22% Flexible working hours

12% Contributory pension

10% Performance bonus

10% Training courses

8% Benefit pension plan

8% Flexible workplace

Commitment & employer advocacy



See themselves working in the same company a year from now *(Industry average 59%)*

59%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

25% Performance bonus

24% Training courses

- 21% Flexible working hours
- 21% Stock options
- 17% Dental care / Benefit pension plan (tied)
- 7% Contributory pension / Paid sick leave (tied)

Overview: Benelux

Most offered benefits

65% Paid sick leave

63% Flexible working hours

62% Performance bonus

62% Training courses

47% Flexible workplace

46% Benefit pension / Healthcare (tied)

Most valued benefits

24% Flexible working hours

23% Benefit pension plan

- 14% Healthcare
- 7% Performance bonus
- 5% Contributory pension

3% Stock option / Training courses (tied)

Commitment & employer advocacy



See themselves working in the same company a year from now (Industry average 59%)

81%

Would recommend their company as a place to work (Industry average 67%)

Most wanted benefits

29% Wellness programmes

24% Dental care

21% Stock options

19% Life insurance

17% Financial planning

16% Healthcare

Conclusions

When creating or reviewing benefits, employers should consider not what 'perks' they or their staff would like to have, but how to design a package that adds value in terms of engagement, productivity and candidate attraction.

Employees in the life science industry value their lifestyle and work-life balance greatly. Flexible hours are by far the most valued benefit on offer across the industry, and the high value of pensions demonstrates that employees are looking to the future too. While these benefits might not necessarily increase employee engagement, they can be used by employers to attract candidates and demonstrate that they care about their staff outside of work too.

Unsurprisingly for the industry, workers in life sciences are health-conscious people, and as such they opted for health related benefits, including dental care and wellness programmes, over anything else when asked what benefits they would like to have. Offering such benefits could be a win for employers, since health benefits have been shown in some studies to increase productivity and reduce absence.

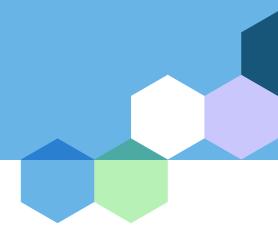
The data in this report expands on the findings of our <u>Employee Engagement</u> <u>Report</u>, which highlighted that work/skill alignment and career support are valuable components of engagement, demonstrating that employers who are providing training courses have greater commitment from staff. Employees with training are also more likely to advocate their company as a place to work, which is great for candidate attraction. Engagement has also been shown to come from reward and recognition, and feeling fairly compensated; this suggests why performance bonuses are among the top five benefits that employees value and are in the top three for benefits that can attract candidates.

About ProClinical

ProClinical is a leading global life sciences staffing services provider that specializes exclusively within the life sciences industry. Our clients include premier pharmaceutical, medical device and biotechnology companies and specialist suppliers and consultancies, including contract research organisations.



ProClinical offers executive search, permanent and contract recruitment services for roles across the entire product lifecycle, from research and development (R&D) through to manufacturing and commercialization. Our global delivery capability is supported by local teams of recruitment consultants in London, New York, Basel, Munich, Amsterdam and Singapore.



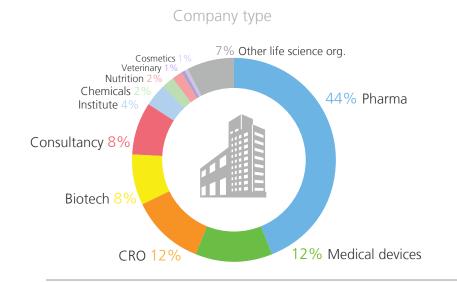


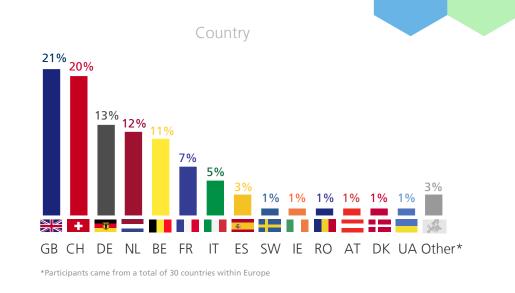
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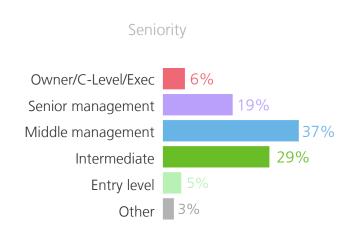
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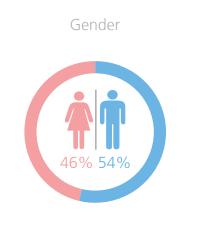
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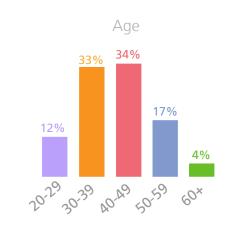
Respondent profile











Survey methodology

In February, 2016, ProClinical conducted an online survey to measure how employers within the life sciences industry in Europe use employee benefits, which benefits are offered most, which are valued the highest by employees, and how benefits affect how they feel about their employer.

784 people from 30 countries within Europe responded to the survey and all respondents stated that they were employed by a company in the life sciences industry. All answers were multiple choice. Participants were able to select which employee benefits that their employers offered, which they would like their employer to offer and which they valued most from a list of 30 widely offered employee benefits. Benefits that received few responses are not included in this report. Participants were also asked whether they would recommend their company as a place to work and whether they see themselves still working there in a years time. These answers were used to determine trends between benefits and levels of employee engagement.

Survey results and percentages on some questions could be slightly above or below 100% because of rounding.



What is Staff Science?

Staff Science is a thought leadership campaign by leading international staffing agency ProClinical that supports organisations in the life science sector with improving hiring processes, engaging employees and reducing staff turnover through a range of materials, including:

- + Industry surveys
- + Benchmarking reports
- + Whitepapers
- + HR templates

Staff Science is built on the principals of the emerging discipline of workforce sciences, which identifies and measures the human capital drivers of business performance.

Through understanding and addressing the relationships between recruitment, engagement and staff turnover, your organisation will be able to improve business outcomes in performance, productivity and growth.

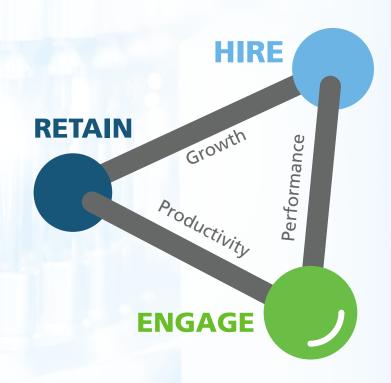
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